



# FY12 Financial Results

#### April 23, 2013

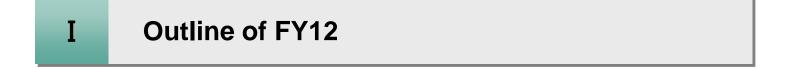
President and Chief Executive Officer Masao Hisada Vice President and Executive Officer

Shunichi Uno

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### **FY12 Financial Results**



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IV	<b>Financial Data</b>

# I Outline of FY12

(Note) YY/M denotes the year and month of the accounting period-end.(e) denotes the forecast for the previous period (Jan 2013).

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## Outline of FY12 (Highlights)

(100 million ven)

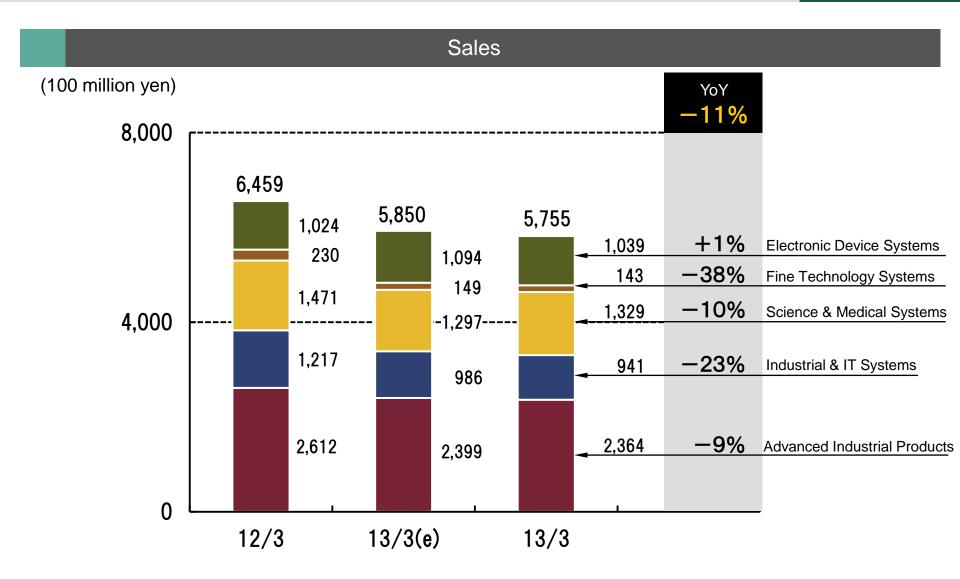
	YoY vs. Previous Forec						
	Results						
		Increase/Decrease	Ratio	Increase/Decrease	Ratio		
Sales	5,755	-704	-11%	-95	-2%		
Operating Income	190	-65	-26%	-10	-5%		
Ordinary Income	201	-61	-23%	-7	-3%		
Net Income	122	-21	-15%	-1	-1%		
Net Income per Share	<b>88.45</b> yen	-15	5. <b>26</b> yen	-0	<b>).98</b> yen		
Cash Dividend per Share	<b>20.00</b> yen	-10	0. <b>00</b> yen*	±00	<b>).00</b> yen		
ROE	4.7%		-1.1%		—		
FIV	-3		-36				
FCF	+65		-117		+30		

Note: Cash dividends per share of FY11 includes memorial dividend of 10 yen (in commemoration of 10 years of operation)

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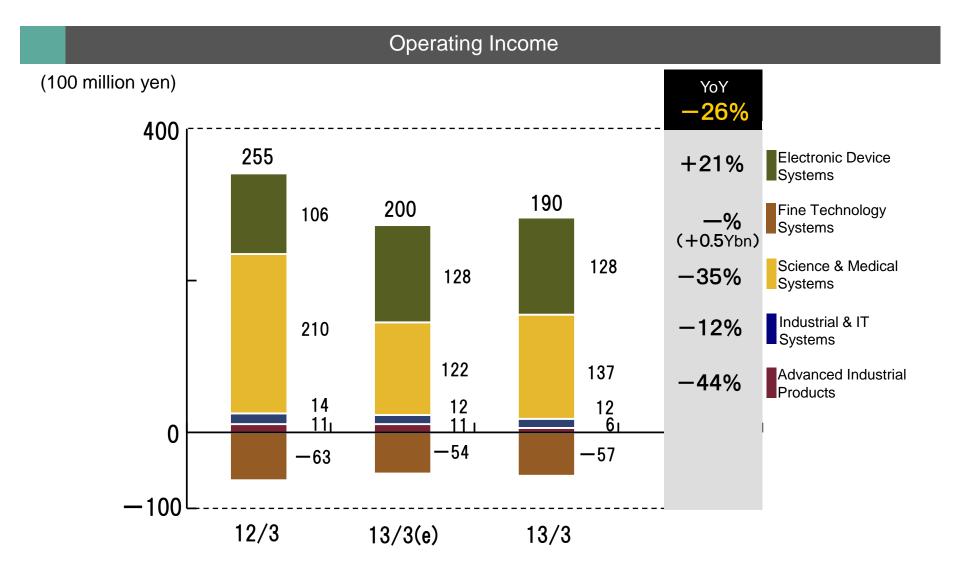
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### Outline of FY12 (Sales)





### Outline of FY12 (Operating Income)



Note: Elimination such as subtractions in intersegment transactions, etc., are included in the totals.

# Outline of FY12 (Balance Sheet in Summary)

Hitachi High-Tech

As	of end of March 2013 (100 mil	lion yen)	vs. 12/3				vs. 12/3
Cu	Current Assets 3,306		-231	Cu	rrent Liabilities	1,373	-243
	Cash & Deposits/Deposit to Hitachi Group Cash Management Fund	1,181	-40		Notes & Accounts Payable	844	-211
	Notes & Accounts Receivable	1,107	-193		Others	528	-32
	Inventories	703	+17	Fix	ed Liabilities	292	+16
	Others	315	-15		Retirement and severance benefits	265	-0
Fix	ed Assets	1,030	+146		Others	27	+16
	Tangible Fixed Assets	663	+66	Ne	t Assets	2,672	+142
	Intangible Fixed Assets	140	+77		Shareholder Capital	2,638	+94
	Investments & Other Assets	227	+3		Accumulated Other Comprehensive Income	30	+46
					Minority Interests	4	+2
Tot	al Assets	4,336	-85		tal Liabilities & areholders' Equity	4,336	-85

•Shareholders' Equity per Share: 1,939.81yen (YoY +101.97yen)

### Outline of FY12 (Cash Flow Statement in Summary)

Hitachi High-Tech

(10	(100 million yen)					13/3
Ca	sh Flow from Operating Activities	+110	Cash Flow from Financing Activities			-80
	Income Before Income Taxes and Minority Interests	+170		Divide	ends Paid	-28
	Depreciation and Amortization	+78		Repay	ment of Long- and Short-term Debt	-52
	Working Fund	-3	-3 Others			-0
	Income Taxes Paid	-119	Effect of Exchange Rate Changes			+34
	Others	-17				
Ca	sh Flow from Investing Activities	-44				13/3
	Capital Expenditures Proceeded from Sales/Purchase of Securities	+21		Ca	sh and Cash Equivalents	
	Capital Expenditures Proceeded from Sales/Purchase of Property and Equipment	-111			At the Beginning of Year	1,216
	Purchase of Investments in Subsidiaries	-63			Net Increase (Decrease)	+19
	Others	+108			At the End of Term	1,235
Fr	ee Cash Flow	+65		Copyrigh	t©2013 Hitachi High-Technologies Corporation	All Rights Reserved

### FY13 Management Policy

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1.

Strengthen business portfolio by shifting resources to growing fields

Act globally – Expand and accelerate global business by focusing on target region

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2.

Create new business by accelerating research and development

# FY13 Management Policy 2



1. Strengthen business portfolio by shifting resources to growing fields

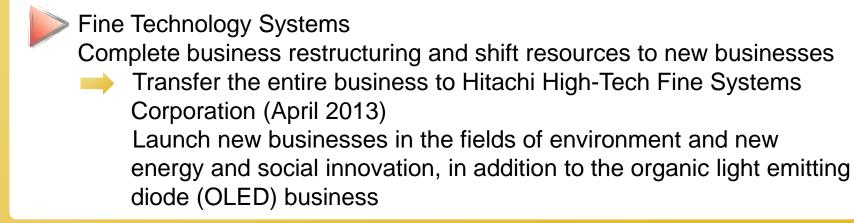


Electronic Device Systems Strengthen customer relationships by concentrating resources on priority customers

Promote collaboration from the initial development stage by upgrading and expanding engineering sites



CD-SEM CG5000



# FY13 Management Policy ③

### 1. Strengthen business portfolio by shifting resources to growing fields

#### Science & Medical Systems

Maintain and expand the segment's worldwide market share in the in vitro diagnostics and DNA sequencer business

- Increase in vitro diagnostics measurement items and lineups and expand sales of DNA sequencers by obtaining U.S.DNA approval
- Added SII Nanotechnology\* to the Hitachi High-Tech Group as Hitachi High-Tech Science
  - Expanding product lineup including thermal and X-ray fluorescence analysis and maximizing the synergy of mixing core technologies



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X-ray particle inspection systems SEA-Hybrid (Hitachi High-Tech Science)

\* A wholly owned subsidiary of Seiko Instruments Inc.



#### Trading Divisions

Strengthen measures in the social innovation field and promote businesses that delivers added value

 Establish joint venture Chorus Call Asia Corporation (April 2013 Launch a communication cloud business (videoconferencing services based on a metered payment

system and other businesses)



Communication Cloud (Chorus Call Asia)

# FY13 Management Policy ④

### 2. Act globally – Expand and accelerate global business by focusing on target region



### **Proprietary Product Divisions**

- Promote collaboration and strengthen ties with major overseas customers
- Establish an optimal worldwide production system based on the characteristics of businesses (products)
  - Build an integrated product design and manufacturing system in Dalian, China for devices for emerging markets



High Performance Liquid Chromatograph Primaide (Made in Dalian, China)

### **Trading Divisions**

Promote the Social Innovation Business through ties with the Hitachi Group

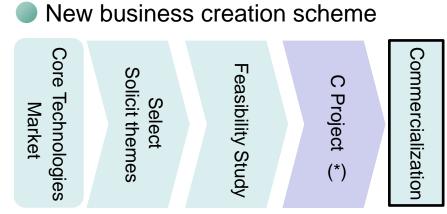
Promote small-scale/dispersive renewable energy business, industrial ICT(M2M) business, procurement and other businesses as a Hitachi Group's trading company

Promote regional business development

Indonesia, Brazil, Russia, Turkey, and Saudi Arabia, among other countries

# FY13 Management Policy (5)

#### 3. Create new business by accelerating research and development



(\*)Corporate/Challenge Project

#### Coating and deposition solutions

- For resin-mold solar cells
  - Developed a lightweight, weather-proof product with highly efficient power generation
  - For large-size touch panels
  - Achieved high productivity by fusing UV curing resin precision coating technology and vacuum bonding technology



# Social infrastructure analysis solutions Machine-to-machine big data Spherical shaped solar cells Sphelar® Coating and deposition solutions

Drug manufacturing research support

C project themes

# **III** FY13 Outlook

Note: YY/M denotes the year and month of the accounting period end

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# FY13 Outlook (Highlights)

(100 million yen)

	FY13 Outlook	YoY		vs. Medium-term Management Plan		
		Increase/Decrease	Ratio	Increase / Decrease	Ratio	
Sales	6,400	+645	+11%	-1,600	-20%	
Operating Income	280	+90	+48%	-220	-44%	
Ordinary Income	280	+79	+39%	—	—	
Net Income	197	+75	+62%	-113	-36%	
Net Income per Share	143.23yen	+54	<b>4.78</b> yen		—	
Cash Dividend per Share	<b>20.00</b> yen	±00	<b>).00</b> yen		—	
ROE	7.7%		+3.0%		-3.0%	
FCF	+30		-36		—	

Note: FX rate estimate: 1USD=95yen, 1EUR=120yen Medium-term Management Plan(published in Oct 2011)

# FY13 Outlook (Explanation of Deviations)

### vs. Medium-term Management Plan (Oct 2011)

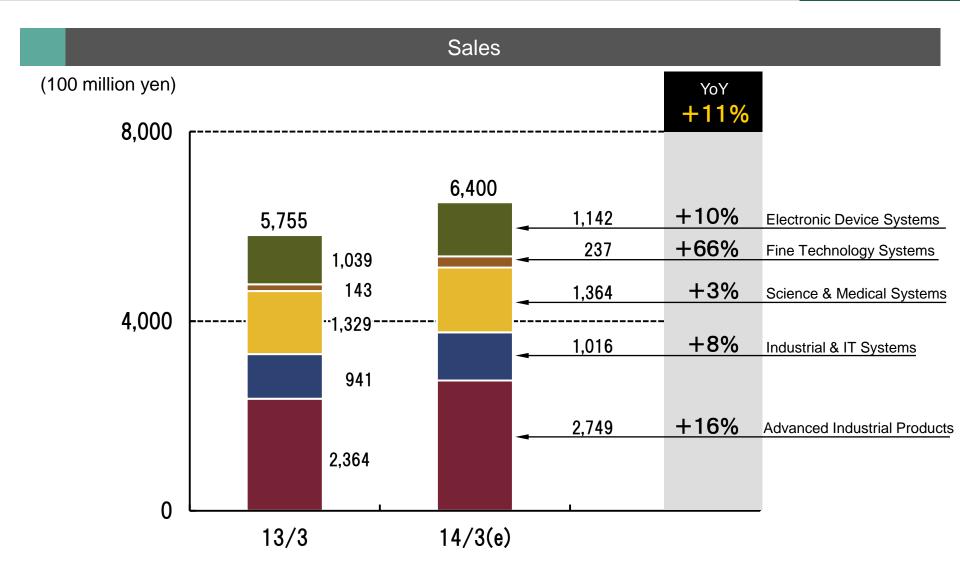
### <u>Sales (¥800 billion $\rightarrow$ ¥640 billion - ¥160 billion)</u>

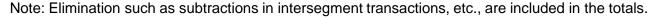
lacroeconom	ic factor
Overseas	The European debt crisis has persisted for an extended period, while growth in China and other emerging markets has slowed
Japan	Capital investment in the manufacturing sector has been slow to recover following the Great East Japan Earthquake

#### Individual factor

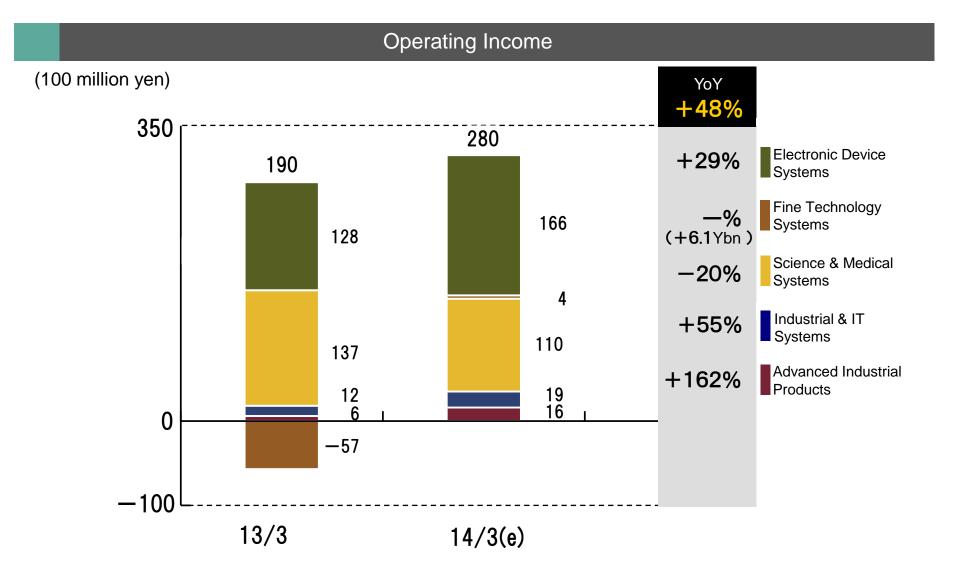
 Electronic Device Systems (¥120 billion → ¥114.2 billion -¥5.8 billion) Segment sales declined mainly due to postponed investments associated with stagnant PC demand and an uncertain outlook for capital investment among major customers in fiscal 2013
 Fine Technology Systems (¥50 billion → ¥23.7 billion -¥26.3 billion) Segment sales decreased mainly due to lower capital investment accompanying stagnant PC demand and falling LCD TV prices, and delays in the emergence of an OLED market
 Science & Medical Systems (¥140 billion → ¥136.4 billion -¥3.6 billion) Segment sales decreased mainly due to lackluster Biotechnology & Medical products sales due to the impact of the European debt crisis
 Trading Divisions (¥500 billion → ¥376.5 billion -¥123.5 billion) Segment sales decreased due to lower demand for consumer electronics products accompanying the delayed recovery in domestic capital investment, slower economic growth in emerging markets and other factors

# FY13 Outlook (Sales)





### FY13 Outlook (Operating Income)



Note: Elimination such as subtractions in intersegment transactions, etc., are included in the totals.

# FY13 Outlook (Electronic Device Systems) ①

#### FY13 Business Environment

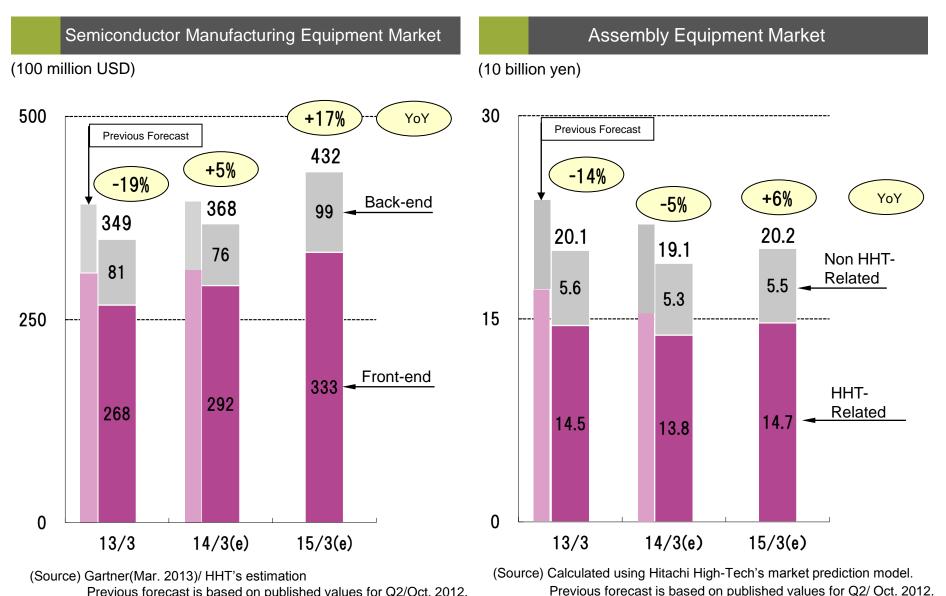
#### Overview of the Semiconductor Manufacturing Equipment Market

- In FY2012, the equipment market contracted by 19% year on year due to the impact of sluggish PC demand. However, Hitachi High-Tech delivered stronger business results than in FY2011 by focusing on growth segments
- In FY2013, the equipment market is projected to grow by 5% year on year. Hitachi High-Tech's mainstay gate etching and metrology & inspection equipment markets are projected to achieve higher growth than the industry average
- Mass production of 20 nm products by foundries as well as 14 nm products by MPU manufacturers will start. Investment in 2X nm miniaturization for low-power DRAMs for mobile devices is anticipated. The first full-scale mass production lines for 3D NAND will come online
- On the process technology front, vigorous investment in cutting-edge devices is anticipated based on the start of mass production of FinFET devices and expansion in the processes applied to double patterning
- The die bonder market is expected to see increased investment in development of NAND thin dies

#### Overview of the Assembly Equipment Market

In FY2013, the high-speed mounter market is projected to see an accelerated shift to low-price, ultrahigh-speed products. In EMS, requests for ultra-small component mounting will increase, along with stronger demand for enhanced basic functions and productivity

# FY13 Outlook (Electronic Device Systems) (2)



Previous forecast is based on published values for Q2/Oct. 2012.

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# FY13 Outlook (Electronic Device Systems) ③

Semiconductor Devices Miniaturization Trends and Our Actions

FY2013 trends in semiconductor process technology and growing fields

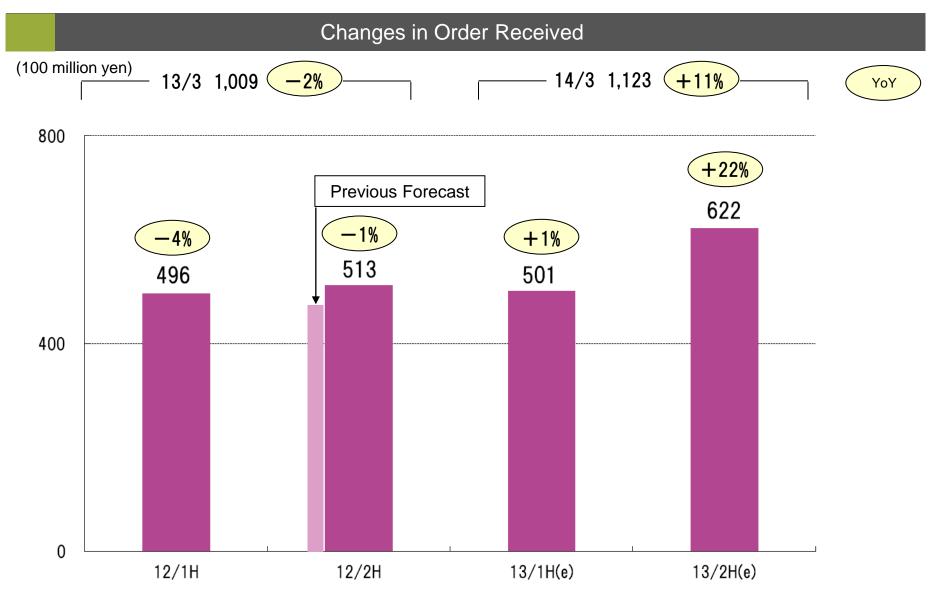
Fields	Trends	Growing technology fields
MPU	<ul> <li>Development of mass production technology for 14 nm products</li> </ul>	<ul> <li>High-precision processing of fine patterns</li> </ul>
ASSP	<ul> <li>Start of mass production of 20 nm products</li> <li>Start of trial mass production of FinFET</li> </ul>	•DP and FinFET metrology
NAND	<ul> <li>Development of 3D-NAND mass production technology</li> </ul>	<ul> <li>High-aspect, high-precision processing</li> <li>Bottom-hole measurement technology</li> </ul>
Packaging	<ul> <li>Development of thin dies for multi-layer packaging</li> </ul>	<ul> <li>Assembly technology for thin dies</li> </ul>
In all fields	<ul> <li>Promotion of 450 mm technology</li> </ul>	Technology for high productivity

#### Our Actions

- Enhance measurement applications for miniaturization technologies such as DP and FinFET
- Establish mass production technology for gate etching addressing 14 nm fine pattern processing
- Establish process and measurement technologies for high-aspect products such as 3D-NAND
- Develop 450 mm technology through tie-ups with consortiums and leading-edge customers
- Release high-speed die bonders for thin dies

# FY13 Outlook (Electronic Device Systems) ④

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# FY13 Outlook (Electronic Device Systems) (5)

FY13 Strategies

1. Promote business portfolio optimization

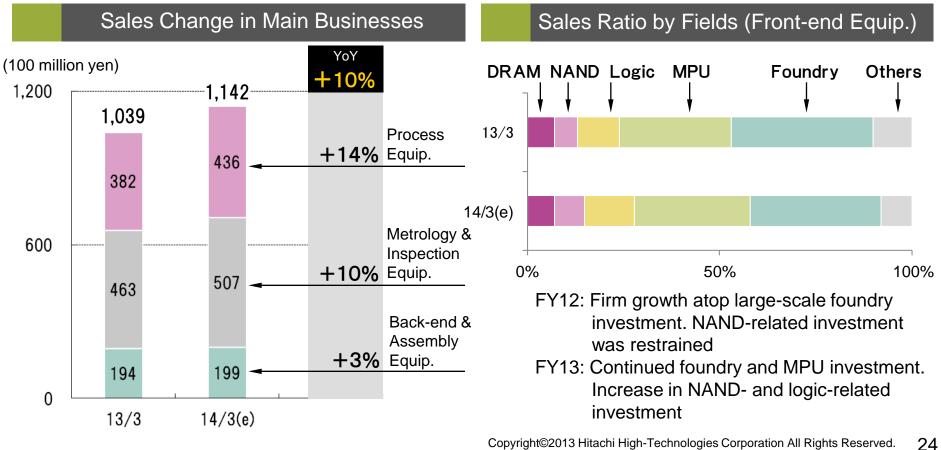
Expand mainstay businesses in growing cutting-edge wafer processes and increasingly sophisticated assembly processes, while expanding business into new fields such as power devices

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#### 2. Accelerate global growth strategies

Win global customers and achieve segment leadership by promoting early collaboration and enhancing engineering sites



# FY13 Outlook (Fine Technology Systems) ①

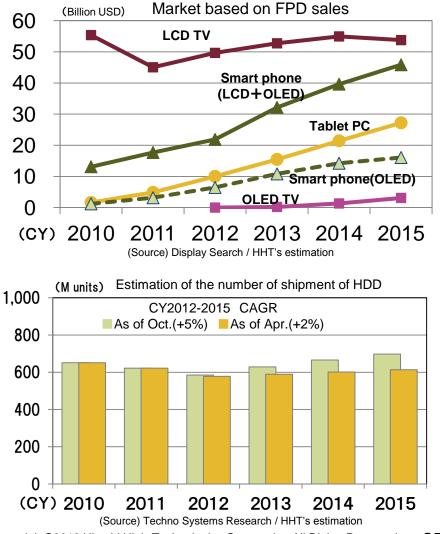
#### FY13 Business Environment

#### **FPD** market trend

- Stagnant demand for LCD TVs going forward. Investment in large-scale LCD panels will resume in China
- Continued growth in the smart phone market. Continued investment in OLEDs for smart phones
- Full-scale preparations for launching OLED TVs in 2013 are expected

#### HD market trend

- HDD shipments will remain lackluster due to growth in tablets and an anemic notebook PC market
- Investments will be limited in improvements of performance in high-density and production yield
- Slower growth rate for HDD shipments  $(+5\%\rightarrow+2\%)$



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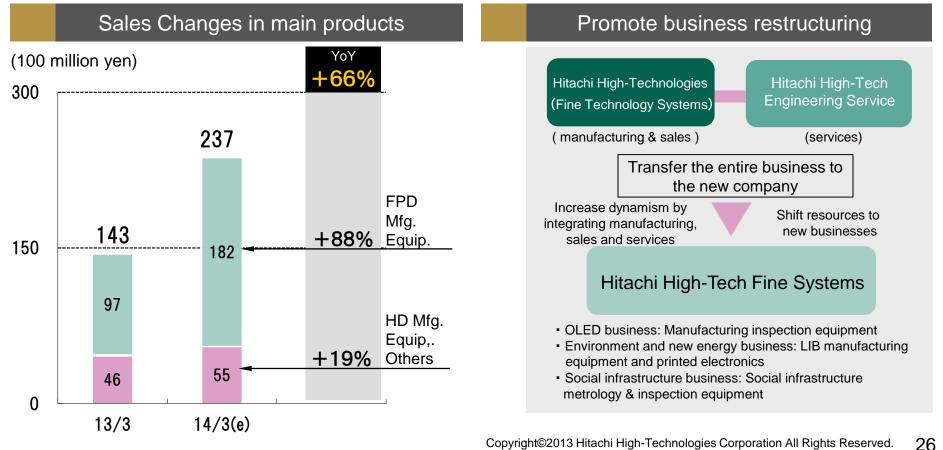
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# FY13 Outlook (Fine Technology Systems) 2

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#### **FY13 Strategies**

- 1. Promote dynamic business expansion based on integrated manufacturing, sales and services through the establishment of High-Tech Fine Systems Corporation
- 2. Proactively expand business in the growing fields of environment and new energy and social infrastructure



### FY13 Outlook (Science & Medical Systems) ① Scientific Instruments

CAGR +4%

Scanning probe

**Thermal Analysis** 

X-ray fluorescence

Microscope

<u>Analysis</u> Elemental

Analvsis

Spectroscopic Analysis

Separation

Analysis

FIB

Electron

Microscopes

4.000

Scientific Instruments Market (HHT-related)

3,900

(100 million yen)(based on sales)

3,700

5,000

2.500

#### FY13 Business Environment

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Electron Microscopes

- Demand will decrease in the semiconductor and LCD-related fields
- Demand is projected to increasing slightly in cutting-edge fields (new energy, new materials) for the next generation
- Demand in Japan is expected to be supported by the supplementary budget

#### Separation Analysis

 Demand for ultra-high-speed liquid chromatographs is projected to increase sharply in the pharmaceutical field

X-ray fluorescence Analysis

- Demand for metal particle contamination inspections is projected to expand in the lithium-ion battery market
- •Growth is anticipated from expansion in the scope of application of RoHS regulations

#### Thermal Analysis

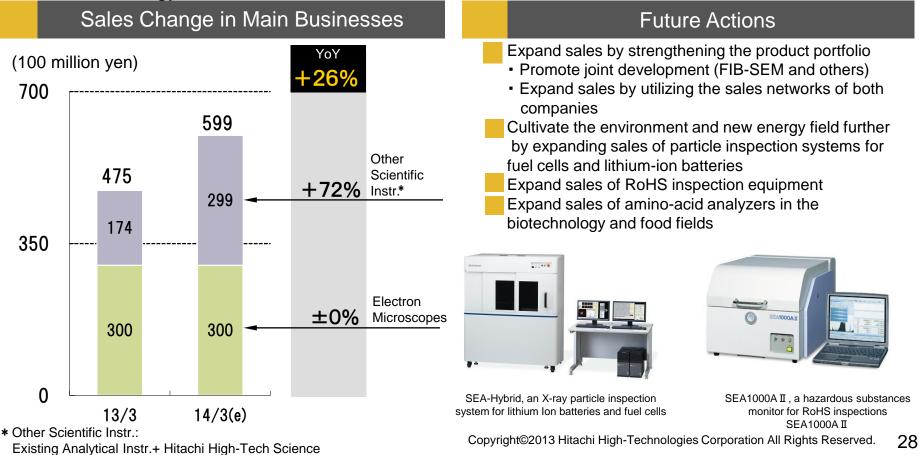
 Firm demand is expected in the functional materials market



### FY13 Outlook (Science & Medical Systems) ② Scientific Instruments

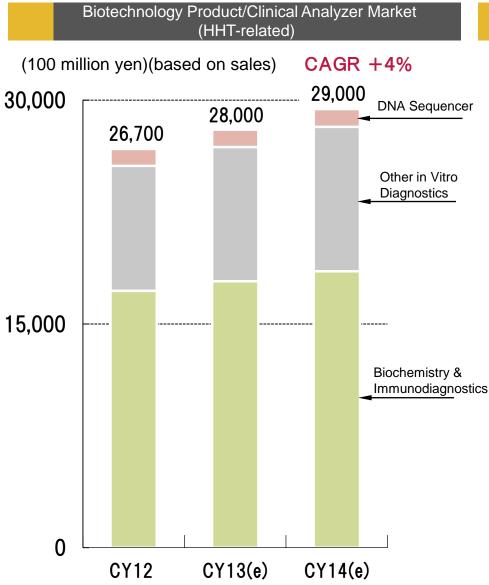
#### FY13 Strategies

- 1. Strengthen the product portfolio and expand business volume through synergies with Hitachi High-Tech Science
- 2. Expand sales of dedicated machines for the environment and new energy fields, and the biotechnology and food fields



### FY13 Outlook (Science & Medical Systems) ③ Biotechnology & Medical Products

#### Hitachi High-Tech нітасні



(Source) Estimates by HHT based on data from market research firms (reagent and equipment included)

#### FY13 Business Environment

#### In Vitro Diagnostics

- The clinical chemistry and immunodiagnostic analyzer market is projected to continuing growing at an annual rate of 4-5%. Reagents account for the bulk of these markets
- Demand for equipment will see slower growth due to restrained purchasing in the European market. However, firm growth is expected over the medium term due to a recovery in the U.S. market and demand increase in China and other emerging markets

#### DNA Sequencers

- Firm growth is expected in the DNA sequencer market as a whole due to expansion of application fields such as medical jurisprudence and medical science, etc., despite slower market growth in the research field
- Demand for CE sequencers should hold firm given that these sequencers are the industry's de facto standard, despite intensifying competition due to the introduction of new technologies into the market

### FY13 Outlook (Science & Medical Systems) ④ Biotechnology & Medical Products

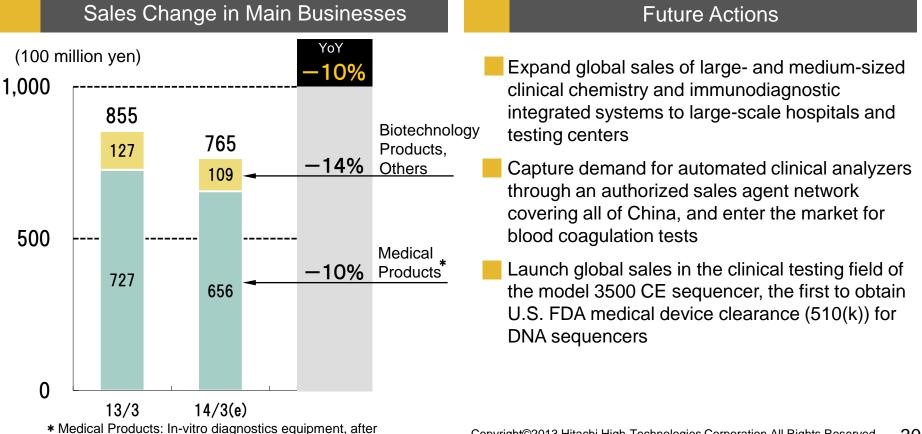
service and consumables

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#### FY13 Strategies

- 1. Strategies for large- and medium-sized system markets through clinical chemistry and immundiagnostic integrated systems
- 2. Full-scale entry into the clinical testing market through CE<sup>\*</sup>sequencers

\*CE: Capillary Electrophoresis

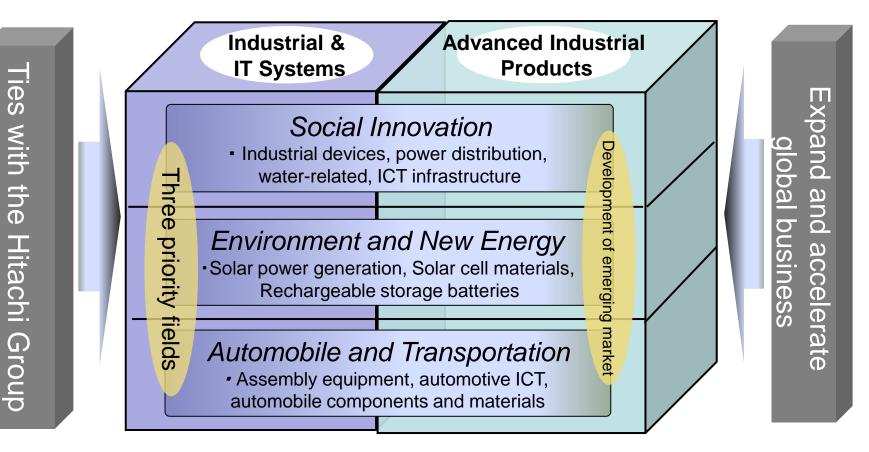


### FY13 Outlook (Industrial & IT Systems) (Advanced Industrial Products) ①

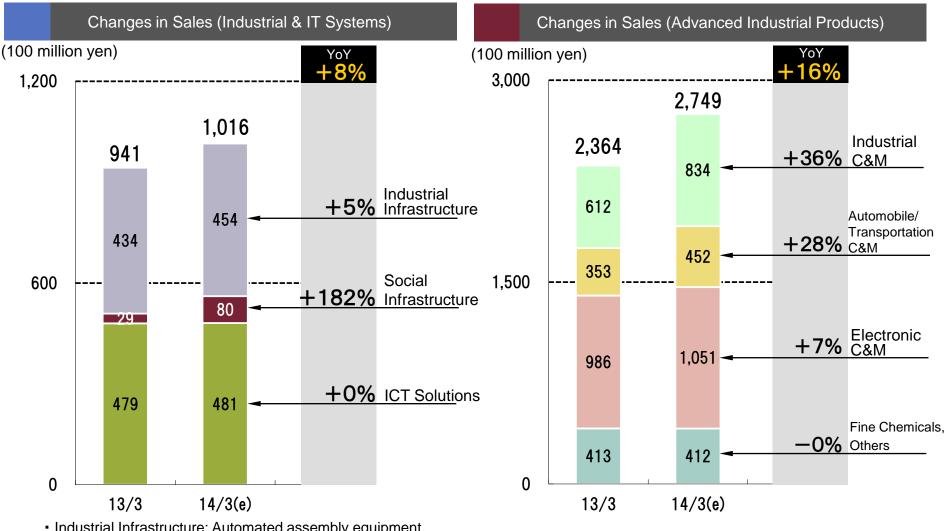
Hitachi High-Tech HITACHI



Expand business by promoting the three priority fields



### FY13 Outlook (Industrial & IT Systems) (Advanced Industrial Products) 2



- Industrial Infrastructure: Automated assembly equipment, instrumentation facilities
- Social Infrastructure: Solar power generation facilities, power distribution
- ICT Solutions: IT equipment and software business

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C&M: Components & Materials

# **IV** Financial Data

Note: YY/M denotes the year and month of the accounting period end

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# Changes in Quarterly Results

	(100 million yen					
			FY12 1Q	FY12 2Q	FY12 3Q	FY12 4Q
		Sales	293	337	186	224
	Electronic Device Systems	Operating Income	61	52	4	11
		Sales	25	48	22	48
	Fine Technology Systems	Operating Income	-14	-14	-12	-17
Sa	Science & Medical	Sales	355	345	241	388
Sales / Operating Income	Systems	Operating Income	52	32	9	44
Oper		Sales	259	279	183	221
ating	Industrial & IT Systems	Operating Income	-2	6	0	7
Inco	Advanced Industrial	Sales	605	592	583	584
ome	Products	Operating Income	2	1	2	-0
	Others &	Sales	-15	-17	-14	-17
	Elimination/Corporate	Operating Income	-6	-13	-3	-16
		Sales	1,523	1,584	1,200	1,447
	Total Operating Income		94	66	1	29
	Ordinary Incom	e	99	66	3	32
	Net Income		62	49	3	8

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# Capital Expenditure/ Depreciation Costs/ R&D

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Capital Expenditu	Capital Expenditures/Depreciation Costs/R&D (100 million yen)									
	12⁄3	13⁄3	YoY	14⁄3(e)	YoY					
Capital Expenditure	173	117	-32%	233	+99%					
Depreciation Costs	91	78	-14%	101	+29%					
R&D	236	218	-7%	237	+9%					

Note: Capital expenditure is based on acquisition base

■Sales by Region

. . .

(100 million yen)

		Japan	North America	Europe	Asia	Mainland China	Other	Total
10 / 2	Sales	2,740	830	890	1,849	936	149	6,459
12/3	Ratio	42.4%	12.9%	13.8%	28.6%	14.5%	2.3%	100.0%
10 /0	Sales	2,524	630	686	1,776	790	139	5,755
13⁄3	Ratio	43.9%	10.9%	11.9%	30.9%	13.7%	2.4%	100.0%

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# Sales Change in Main Business

(100 million yen)	FY12/Q1	FY12/Q2	FY12/Q3	FY12/Q4
Electronic Device Systems	293	337	186	224
Process Equipment	113	90	78	102
Metrology & Inspection Equipment	138	156	71	98
Back-end & Assembly Equipment	42	90	37	24
Fine Technology Systems	25	48	22	48
FPD Manufacturing Equipment	16	34	14	34
HD Manufacturing Equipment , Others	10	15	8	14
Science & Medical Systems	355	345	241	388
Electron Microscopes	67	72	54	107
Other Scientific Instr.	26	44	29	75
Medical Products	220	201	131	175
Biotechnology Products, Others	42	28	28	29
Industrial & IT Systems	259	279	183	221
Industrial Infrastructure	96	142	76	121
Social Infrastructure	2	11	5	10
ICT Solutions	161	125	102	90
Advanced Industrial Products	605	592	583	584
Industrial C&M	154	155	143	160
Automobile/Transportation C&M	84	81	91	96
Electronic C&M	257	247	254	229
Fine Chemicals, Others	110	110	95	98

Notes on the data

- 1. All financial statement summaries and results predictions included in this presentation are on a consolidated basis unless otherwise stated. Numerical data is rounded off to the nearest 100 million yen.
- 2. In its disclosures, Hitachi High-Technologies may make statements that constitute forward-looking statements that reflect management's views with respect to certain future events and financial performance at the time of disclosure. Such statements are based on information available at the time of disclosure and may differ from actual results due to various external factors, both direct and indirect. In the event of a major discrepancy with the items disclosed, the Company will disclose on a case-by-case basis based on the law and/or the timely disclosure rules and regulations of the stock exchanges on which the Company is listed.

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# END

#### **FY12 Financial Results**

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